# New COSFAP Policies and Procedures

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IT'S HOW MEDICINE SHOULD BE





## Info about COSFAP

#### **RMC**

- Meetings every 4<sup>th</sup> Wednesday of the month @ 8-9am
- CV template and COSFAP policies and guidelines @ Academic Affairs: www.rushu.rush.edu/academicaffairs
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or COSFAP Chair (Jochen Reiser) or Secretary (Deb Selip)

Medical Staff Office: packets submission

## **COSFAP** Function



- Promotions are not granted simply as a consequence of time in service
- Does not review Junior rank appointments
- Review of nominations from department Chairs for appointment or promotion of an individual to senior faculty rank
  - Associate Professor
  - Professor
- Upon COSFAP approval all new appointments and promotions will be approved by the Dean, Faculty Council/Provost.



# Faculty Tracks: RMC

Single track, but multiple paths



## Appointment to Senior Faculty Rank

- Appointments to senior faculty rank at other institutions may be considered in assessing a proposed faculty appointment, but will not be the sole determinant in recommending a specific faculty rank.
- All requirements for appointments with regard to packet preparation are the same as for promotion



# **Areas of Excellence/Changes**

### Old

- Teaching Excellence
- Research/Scholarly
- Clinical Service
- AdministrativeService

#### New

- Education
- Research
- Clinical excellence
- Service
  - Administrative
  - Leadership
  - Community
  - Global, etc

New: All candidates for senior faculty promotion, regardless of the combination of criteria chosen for one's promotion/appointment, are expected to demonstrate evidence of scholarly productivity

# **Scholarly Activity**

## Defined as:

- Synthesis of knowledge and the accompanying dedicated effort(s) to convey this knowledge to the local, regional, national, and/or international community.
- Scholarly activity does NOT necessitate production of original research or research projects.
- However, it does require the dissemination of synthesized ideas in a thoughtful and uniform approach both within Rush and beyond.

## Expectation

- at least ONE of a candidate's scholarly work products/achievements is in the form of the written word:
  - peer reviewed publications
  - peer reviewed abstracts
  - book chapters
  - · white papers
  - position statements
  - online educational modules
  - institutional guidelines and/or protocols
  - quality improvement protocols
  - safety guidelines, etc....).

Details are on pp: 13-14



## Associate professor

## Old

- Advanced graduate degree
- Hold the title of assistant professor for a min of 5 yrs
- One of the TWO areas of excellence should be teaching and/or research/scholarly

 Potential for leadership and achievement of at least local or regional recognition in chosen areas of expertise

#### New

- Advanced doctoral graduate degree
- Hold the title of assistant professor for a min of 5 yrs
- Superior performance, continued productivity, and superior performance in at least TWO areas:
  - Education
  - Research
  - Clinical excellence
  - Service
- Potential for leadership and achievement of at least regional recognition in chosen areas of expertise
- Professionalism/ICARE values

## **Professor**

## Old

- Advanced graduate degree
- Hold the title of associate professor for a min of 5 yrs
- Superior performance in TWO areas of excellence: teaching and research/scholarly
- Demonstrated administrative excellence/leadership
- National/international recognition

#### New

- Advanced doctoral graduate degree
- Hold the title of associate professor for a min of 5 yrs
- Superior performance in at least THREE areas:
  - Education
  - Research
  - Clinical excellence
  - Service
- Evidence of proven Management and Leadership
- National/international recognition
- Professionalism/ICARE values



## **Education**

#### Evaluated based on:

- Quality
- Quantity
- Innovation
- Creativity
- Evidence of leadership in education
- Scholarly work is required!

#### **Documentation:**

- Quantitative
- Qualitative
- Demonstrated impact
- Derived work product



## **Examples of educational excellence**

- Creation of educational exercise(s) that serve(s) as a model for other institutions
- Teaching via classroom didactics/lectures/educational sessions/medical rounds/simulation courses/bedside teaching
- Development/directorship of programs, courses, classes, or clerkships
- Mentorship: students/residents/fellows/trainees/peers
- Educational awards
- Visiting professorships at other academic institutions
- Invitation for educational lectureships/workshops
- Scholarly work in textbooks, review monographs, or reviews published in peer review journals re: educational work or educational research
- Development and/or execution of web based educational forums
- Publication of original papers in peer review journals re: education
- Development of novel educational resources
- Outline of achievements of former trainees and mentees
- Membership in national, international, or inter-institutional educational activities and educational societies
- Interprofessional education of students, trainees, mentees, or peers through course work, seminars, professional society meetings, lectures, etc.
- Original educational research supported by intramural or extramural funding



# **Examples of research excellence**

- Demonstration of proven record of creative, high quality, significant work
- Independence of research accomplishments
- Extramural funding to support independent research activities
- Patent and/or development of new or novel technology.
- Evidence of mentorship of trainees (students, residents, colleagues, post-doctoral students) and the types of projects, activities, research projects in which mentoring occurred.
- Lectures and presentations to educate students, colleagues, peers, etc.
  on one's research endeavors



## **Examples of Clinical Excellence**

Faculty who are put forth for promotion under clinical excellence will be evaluated on the QUALITY and IMPACT of their clinical service and its accompanying CONTRIBUTIONS to advance health care quality, delivery, safety, and outcomes.

## **Quality care**

- Beneficial Care
- Patient Centered Care
- Efficient Care
- Timely Care
- Safe Care
- Equitable Care



# **Clinical Excellence (Cont)**

## Participation in Leadership projects

- Decrease infection rates
- Decrease readmission rates
- Improve family centered care
- Improve through-put
- Improve resource utilization
- Decrease expenditures while improving care
- Improve patient satisfaction
- Improve discharge processes
- Facilitate timely care
- Improve provider/patient communication
- Improve follow-up rates
- Improve patient compliance
- Improve clinical treatment success rates
- Diminish adverse patient care events
- Improve community engagement and outpatient management of patients and/or their families

- Safely integrate technology into health care via IT, Electronic Medical Records, patient monitoring systems, etc.
- Introduce, apply, or evaluate new or existing clinical devices, procedures, and/or treatments that may improve patient care and/or outcomes
- Develop and/or implement new or unique patient care models in the inpatient units and/or outpatient clinics that significantly impact quality care and/or outcomes
- Deliver clinical work in the community or globally (free clinics, charity care, international health) that impacts community engagement, care, etc.
- Facilitate and/or create organized and thoughtful approaches to interdisciplinary / multidisciplinary care among providers to improve upon and provide quality care and outcomes



## **Examples of excellence in service**

- Leadership in planning and/or developing programs and policy at RMC, RU, RUMC
- Leadership in planning and/or developing critical strategy and/or infrastructure (divisions, departments, sections, care units, etc) essential to the growth and success of RMC, RU, RUMC
- Leadership and management in the above activities (a) and (b) at other medical colleges, universities, medical/professional societies, journals, governments, etc. that establish repute for senior faculty in the regional, national, and international community
- Community Service / Community Health Care/ Global Health Care through creation of community health clinics and /or educational outreach to at risk patient populations
- Election to clinical societies or offices in health care, health policy, and/or biomedical journals, organizations, and societies
- Active membership on regional or national clinical advisory boards or committees
- Active membership on Rush Medical College and Medical Staff committees.
- Course directorships and other administrative responsibilities for activities within the Medical Center or the Rush System for Health that support the academic mission of the Institution
- Evidence of successful entrepreneurship