

## Harvard Medical School Curriculum Vitae

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### Education

2000	B.S.	Anthropology and Human Biology	Emory University
2004	M.D.		Vanderbilt University School of Medicine

### Postdoctoral Training

7/04 – 7/05	Intern	Internal Medicine	Massachusetts General Hospital
7/05 – 7/07	Resident	Internal Medicine	Massachusetts General Hospital
7/07 – 7/08	Chief Resident	Internal Medicine	Massachusetts General Hospital

### Faculty Academic Appointments

7/04 – 6/07	Clinical Fellow	Medicine	Harvard Medical School
7/07 - 5/14	Instructor	Medicine	Harvard Medical School
6/14 -	Assistant Professor	Medicine	Harvard Medical School

### Appointments at Hospitals/Affiliated Institutions

7/07 – 12/11	Assistant	Medicine	Massachusetts General Hospital
12/11 – 11/17	Assistant Physician	Medicine	Massachusetts General Hospital

11/17 - present	Associate Physician	Medicine	Massachusetts General Hospital
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### **Major Administrative Leadership Positions**

#### **Local**

7/08 - 6/14	Associate Director, Core-I Medicine Clerkship	Massachusetts General Hospital Principal Clinical Experience Harvard Medical School
7/08 – 7/09	Associate Director, Core-I Medicine Ambulatory Clerkship	Massachusetts General Hospital Principal Clinical Experience Harvard Medical School
7/09 –	Director, Core-I Medicine Ambulatory Clerkship (sub-component of Core-I Medicine Clerkship)	Massachusetts General Hospital Principal Clinical Experience Harvard Medical School
6/14 -	Director, Core-I Medicine Clerkship	Massachusetts General Hospital Principal Clinical Experience Harvard Medical School
2011 - 2015	Physician Leader, Schwartz Center Rounds® for the Primary Care Community Monthly interdisciplinary rounds for primary care clinicians	Massachusetts General Hospital
2011 -	Medical Director, Shared Decision Making Program	Massachusetts General Hospital Health Decision Sciences Center Division of General Internal Medicine
2012 – 2014	Practice Improvement Champion	Massachusetts General Hospital Internal Medicine Associates Harvard Center for Primary Care Academic Innovations Collaborative
2015- 2016	Inaugural Associate Site Director, Foundational Continuity Clinic	Practice of Medicine Course Harvard Medical School Massachusetts General Hospital

### **Committee Service**

#### **Local**

2006 -	Ambulatory Residency Training Committee, Department of Medicine	Massachusetts General Hospital
2007 –	Education Council (Formerly the Teaching and Training Council), Department of Medicine	Massachusetts General Hospital

2008 -	Quality Assurance Sub-Committee, Department of Medicine	Massachusetts General Hospital
2008 - 2014	Practice Committee, Internal Medicine Associates	Massachusetts General Hospital
2008 - 2012	Internship Selection Committee	Massachusetts General Hospital
	2008 - 2010	Co-Chair, Sub-Committee H
	2010 - 2012	Chair, Sub-Committee H
2008 -	Medicine Clerkship Committee	Harvard Medical School
	2012 -	Chair, Medicine Clerkship Committee
2009 - 2010	Primary Care Advisory Group to the Dean of Harvard Medical School	Harvard Medical School
2009 - 2010	Clinical Innovation Sub-Committee, Primary Care Advisory Group	Harvard Medical School
2010 -	Planning Committee, Kenneth B. Schwartz Center Rounds for Primary Care Community	Massachusetts General Hospital
2010 - 2011	Acute Care Documentation (e-chart) Committee	Massachusetts General Hospital
	Primary Care Physician Champion	
	Clinical Content Committee	
2011 - 2014	Curriculum Committee	Harvard Medical School
	Subcommittee on Assessment of Students	
2011 -	Center for Primary Care Education Committee	Harvard Medical School
	2011 -	Co-chair, Medical School Curriculum Sub- Committee
2011 -	Quincy House Non-resident Tutor for Pre- Medical Students	Harvard University
2011-	Professional Development Coaching Program	Massachusetts General Hospital Resident Coach
2011 - 2012	Transplant Care Redesign Committee	Massachusetts General Hospital
2011 -	Clinicopathologic Conference Department of Medicine Executive Committee, Primary Care Representative	Massachusetts General Hospital
2011 - 2014	Transitions Committee	Massachusetts General Hospital
	Care of complex pediatric patients transitioning to adult medicine	
2012 – 2016	Internal Medicine Associates Innovation Team	Massachusetts General Hospital Harvard Center for Primary Care Academic Innovations Collaborative
2013	Search Committee	Department of Anesthesia
	Chief of Division of Pain Medicine	Massachusetts General Hospital
2013 –	Population Health Management Executive Committee	Massachusetts General Hospital Patient Engagement Portfolio Leader

2014 –	Practice of Medicine Committee Foundational Clinical Clerkship Steering Committee	Harvard Medical School
2015 –	Data Safety Monitoring Board, REAL HEALTH-Diabetes Study	Massachusetts General Hospital
2015 –2016	Behavioral Health Committee	Massachusetts General Hospital Leader of Working Group on Patient Engagement, Education and Self- Management
2015 - 2016	Advisory Committee of Morton N. Swartz Initiative, for Humanism in Medicine	Massachusetts General Hospital
2015 - 2017	Managed Care and Contracting Committee	Massachusetts General Hospital Physicians Organization
2015	Review Committee Innovations Conference	Center for Primary Care Harvard Medical School
2016 -	Working Group, Clinical Skills Assessment	Harvard Medical School
2016 -	Curriculum Cabinet	Harvard Medical School
2016 -	Curriculum Committee	Harvard Medical School
2017 -	Educational Policy and Curriculum Committee	Harvard Medical School
2017 -	Governance Subcommittee of the MGPO Administrative Burden Committee	Massachusetts General Hospital Physicians Organization
<b>National</b>		
2011 - 2012	Advisory Group Assessing and Measuring Implementation of Shared Decision-Making in Accountable Care Organizations	National Committee for Quality Assurance Washington, DC
2016 -	Technical Expert Panel Educating the Educator – Dissemination of Patient-Centered Outcomes Research to Health Educators	Agency for Healthcare Research and Quality Washington, DC

### **Professional Societies**

2003 -	Alpha Omega Alpha Medical Society
2004 -	Massachusetts Medical Society
2006 -	American College of Physicians
2006 -	Society of General Internal Medicine

2009 -	Practice Management Sub-Committee
2010 - 2013	Clinical Vignette Review Committee
2010 -	Shared Decision Making Interest Group
2011 -	Innovations in Practice Management Review Committee
2012 -13	New England Region President-Elect Clinical Vignette Session Moderator, Annual Meeting
2013-14	Regional President and Meeting Chair Board of Regional Leaders Member
2015	Chair, Clinical Decision-Making/Economic Analyses Abstract Review Committee Reviewer, Medical Education Workshop Committee Annual Meeting
2016	Session Moderator, New England Region Meeting, New Haven, CT Session Moderator, Annual Meeting, Hollywood, FL
2017	
2018	Session Moderator, New England Region Meeting, Boston, MA Reviewer, Health Disparities Workshop Committee
2010 -	Judge, Poster Competition Survey and Scholarship Committee Member
Alliance of Academic Internal Medicine; Clerkship Directors in Internal Medicine	
2012 –	
2013 - 2015	
2014 - 2016	AAIM Innovation Grant Review Committee

### **Editorial Activities**

2010	Section reviewer	Medical Knowledge Self-Assessment Program (MKSAP) for Students 5 American College of Physicians
2012 -	Section reviewer	Chabner, D-E. <i>The Language of Medicine</i> , 10e. “Endocrinology.”
2013 -	Associate editor	Society of General Internal Medicine <i>Forum</i>
2014 -	Ad-hoc reviewer	

*Journal of General Internal Medicine*

2015 -	Ad-hoc reviewer	<i>BMJ Open</i>
2015 -	Ad-hoc reviewer	<i>Family Practice</i>
2015 -	Ad-hoc reviewer	<i>Medical Decision Making Policy and Practice</i>
2015 -	Ad-hoc reviewer	<i>Annals of Internal Medicine</i>
2015 -	Ad-hoc reviewer	<i>Med Ed Portal, AAMC</i>
2018 -	Ad-hoc reviewer	<i>New England Journal of Medicine</i>

**Honors and Prizes**

2004	Albert Weinstein Prize in Medicine	Vanderbilt University School of Medicine	Accomplishments in internal medicine clerkships
2004	Leonard Tow Humanism in Medicine Award	Arnold P. Gold Foundation, Vanderbilt University School of Medicine	Medical student award for demonstrated humanism
2004	Lonnie S. Burnett Society Student Award for Excellence in Obstetrics and Gynecology	Vanderbilt University School of Medicine	Medical student award for accomplishments in obstetrics and gynecology clerkships
2004	Canby Robinson Society "Ideal Physician" Award	Vanderbilt University School of Medicine	Medical student award given by classmates
2007	Senior Resident Excellence in Teaching Award	Department of Medicine Massachusetts General Hospital	Teaching award given by fellow house officers
2009	Nominee, Faculty Prize for Excellence in Teaching (Years III and IV)	Harvard Medical School	Teaching
2009	Excellence in Ambulatory Teaching Award	Internal Medicine Housestaff Massachusetts General Hospital	Teaching award given by house officers
2010, 2011, 2014, 2015	Nominee		
2010	Patient Safety Star	Center for Quality and Safety, Massachusetts General Hospital	Award for submission of safety reports in ambulatory settings
2012	Clinical Process Improvement	Partners Healthcare	Four month course in clinical process

	Leadership Program (CPIP)		improvement, competitive acceptance process
2012	Best Clinical Instructor at Massachusetts General Hospital	Harvard Medical School	Teaching award given by Harvard Medical School graduating class
2012	Clinician Educator of the Year	Society of General Internal Medicine New England Region	Teaching award given by peer generalist physicians
2014	Bulfinch Award for Excellence in Medical Student Teaching	Massachusetts General Hospital Principal Clinical Experience	Teaching award given by Harvard Medical School third-year students
2015	Primary Care Excellence Award	Harvard Medical School	Teaching award given by Harvard Medical School graduating class
2015	Primary Care Leadership Award for Teaching and Mentoring	Partners HealthCare System	Awarded at Partners Primary Care Leadership Summit Boston, MA
2016	Harvard Medical School Leadership Development Course for Physicians and Scientists	Harvard Medical School	Course in leadership development, competitive acceptance process
2016	2016 Nominee, Harvard Medical School Donald O'Hara Faculty Prize for Excellence in Teaching (Years I & II)		
2012, 2014, 2016	Nominee, Brian A. McGovern, MD Award for Clinical Excellence	Massachusetts General Hospital	
2017	Charles McCabe Faculty Prize for Excellence in Teaching	Harvard Medical School	Teaching award given by Harvard Medical School students

## **Report of Funded and Unfunded Projects**

## **Funding Information**

### **Current**

2015 - Integrating Depression Care and Self-Management Support in Primary Care Practice. Mental Health Initiative of the Harvard Academic Innovation Collaborative. Funded by Alice J. Rosenwald. Principal Investigator. \$25,000 annual budget.

### **Past**

2010 – 2013

Implementation of Shared Decision Making in Primary Care Practices at MGH.

Funded by the Foundation for Informed Medical Decision Making.

Co-Principal Investigator. \$80,000 annual budget.

The major goal of the study is to determine best methods of implementation of video decision aids and shared decision making in routine primary care practice and in specialty referral practice.

2012 - 2013 Shared Decision Making in Medication Prescriptions: Improving Communication Skills and Professionalism for Internal Medicine Residents. Funded by Picker Foundation and Gold Foundation. Principal Investigator. \$50,000 annual budget, \$25,000 in matching funds.

2013 - 2014 Managing Expectations in Acute Low Back Pain Study. (MAPS). Funded by Massachusetts General Physicians Organization (MGPO) Clinical Innovation Award Program. Principal investigator. \$50,000 annual budget.

2013 – 2015 Making Orthopedic Referrals Enhanced with Technology and Education (MORE Study). Funded by the Gordon and Betty Moore Foundation. Co-investigator. \$200,000 budget.

2013 – 2014 The Patient Experience with Students in the Primary Care Setting. HMS Academic Innovation Collaborative. Co-investigator.

## **Report of Local Teaching and Training**

### **Teaching of Students in Courses**

2008 -	Ambulatory Internal Medicine Conference Series, Core-I Medicine Clerkship Fifty-two 3 <sup>rd</sup> year medical students/year	Massachusetts General Hospital 48 hours/year
2008 - 12	Introduction to the Profession Tutor/Harvard Medical School Two 1 <sup>st</sup> year medical students	Harvard Medical School 4 hours/week for 2 weeks/year
2008 – 09	Patient-Doctor II Physical Diagnosis Course Two 2 <sup>nd</sup> year medical students/semester	Harvard Medical School 3 hours/week for total of 3 semesters
2009 – 11	Patient-Doctor III Reflective Clinical Practice Course Seven 3 <sup>rd</sup> year medical students/year	Harvard Medical School 2 hours/week for 26 weeks/year
2010 - 11	Giving Bad News Objective Structured Clinical Exam Faculty Examiner Four 3 <sup>rd</sup> year medical students	Harvard Medical School 4 hour session, once yearly for 2 years



2010	The Breast Exam Objective Structured Clinical Exam Faculty Examiner Eight 4 <sup>th</sup> year medical students	Harvard Medical School 4 hour session
2011	Endocrine Station Objective Structured Clinical Exam Faculty Examiner Eight 2 <sup>nd</sup> year medical students	Harvard Medical School 4 hour session
2011	Variation and Uncertainty in Medicine Seminar on Health Care Systems Innovation Lecture 20 MIT graduate students	Massachusetts Institute of Technology/Harvard Medical School 90 minute lecture
2011 –	Pharmacotherapy of Hypertension PHM 350 Lecture Twenty 4 <sup>th</sup> year medical students Highest rated lecture of the course in spring 2012	Harvard Medical School 90 minute lecture, delivered twice/year
2012 - 14	Dyspnea Station Objective Structured Clinical Exam Faculty Examiner Ten 4 <sup>th</sup> year medical students	Harvard Medical School 4 hour session yearly
2014	Shared Decision Making IN601.0 Lecture 40 medical students, residents, and faculty in Master's of Business Administration/MD program	Harvard Medical School 2.5 hour lecture
2015 -	Shared Decision Making Foundational Continuity Clinic 200 first-year medical and dental students	Harvard Medical School 2 hour workshop, delivered yearly
2017	Knee and Back Examination Objective Structured Clinical Exam Faculty Examiner Second-year students	Harvard Medical School 4 hour session

#### **Formal Teaching of Residents, Clinical Fellows and Research Fellows (post-docs)**

2008 - 2009	Diabetes Management Workshop. 18-20 medical residents per conference session	Massachusetts General Hospital 2 hour workshop, delivered monthly for 4 months/year
2008 - 2010	Women's Health Workshop: The Clinical Breast Examination, Management of Vaginitis, Pelvic Examination.	Massachusetts General Hospital 2 hour workshop, delivered monthly for 2 months/year

	18-20 medical residents per conference session	
2009 - 2014	Case-Based Approach to Hypertension Management. 18-20 medical residents per conference session	Massachusetts General Hospital 1 hour lecture, delivered monthly for 4 months/year
2010 -	Approach to Insomnia. 18-20 medical residents per conference session	Massachusetts General Hospital 1 hour lecture, delivered monthly for 4 months
2011 (Feb 2)	Discussant. "A Young Man from Nepal with Cough and Weight Loss." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2011 (Mar 11)	Discussant. "A Woman with Acute Renal Failure." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2011 (Aug 18)	Discussant. "A Woman with Weakness and a Neck Mass." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2011 (Oct 28)	Discussant. "A Wife and Husband with Rapidly-Accelerating Dementia." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2011 -	Shared Decision Making Skills Workshop. 18-20 medical residents per conference session	Massachusetts General Hospital 2 hour lecture and workshop, delivered monthly for 4 months/year
2012 (Aug 3)	Discussant. "A Man with Back Pain and Hyponatremia." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2012 (Nov 2)	Discussant. "A Man with Acute Respiratory Failure and Lymphopenia." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2012 (Dec 19)	Discussant. "A Woman with Swelling of Hand Joints." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2013 (Aug 21)	Discussant. "A Woman with Abdominal Pain and Hypertriglyceridemia." Resident Report Series of the Internal Medicine Residency.	Massachusetts General Hospital 1 hour case discussion
2015 (Jan 30)	Shared Decision Making in Primary Care Practice. Primary Care Resident Conference Series.	Brigham and Women's Hospital 1 hour discussion

2016 (Mar 4)	Shared Decision Making in Primary Care. Ambulatory Curriculum Series of Internal Medicine Residency.	North Shore Medical Center 2 hour session
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### **Clinical Supervisory and Training Responsibilities**

2007 - 2015	Internal Medicine Associates Clinic preceptor for 4 residents Massachusetts General Hospital	4 hours/week 50 weeks/year
2007 -	Bigelow Internal Medicine Service Attending Physician, Inpatient Service Massachusetts General Hospital 2-3 medical students, 5-6 medical residents	50 hours/week 2-4 weeks/year
2008 -	Primary Care Clerkship Preceptor/Harvard Medical School Two medical students/year	4 hours/week 46 weeks/year
2008 -	Core-I Ambulatory Medicine Clerkship Preceptor/Harvard Medical School 4-6 3 <sup>rd</sup> year medical students/year	12 hours/week 20 weeks/year
2015 -	Foundational Continuity Clinic Practice of Medicine Course Two 1 <sup>st</sup> year medical students/week	4 hours/week 16 weeks/year
2018 -	MGH Asylum Clinic Supervising 1-2 internal medicine residents	4 hours/month 10 months/year

### **Undergraduate medical trainees**

2010 - 2011	Alanna Windsor / Harvard Medical Student Supervised student's formulation and submission of clinical vignette ultimately accepted as an oral presentation. 2011 (Mar 4). Windsor A, Fogelman A, and Simmons, L. "On Pins and Needles: A Young Woman with Unsteady Gait and Paresthesias." Society of General Internal Medicine New England Regional Conference, Boston, MA.
2010 - 2011	William Gostic / Harvard Medical Student Supervised student's formulation and submission of clinical vignette ultimately accepted as an oral presentation. 2011 (Mar 4). Gostic W, Eisenberg M, and Simmons, L. "Spring Rains Bring Ankle Pains." Society of General Internal Medicine New England Regional Conference, Boston, MA
2011 – 2012	Al Kwon / Harvard Medical Student Supervised student's formulation and submission of clinical vignette ultimately accepted as an oral presentation. 2012 (March 9). Kwon A, Kooistra T, and Simmons, L. "A 53yo man with recurrent pancreatitis and heparin-induced thrombocytopenia develops hypercalcemia." Society of General Internal Medicine New England Regional Conference, Portland, ME
2011 – 2012	Christina Chen / Harvard Medical Student Supervised student's formulation and submission of clinical vignette ultimately accepted as a poster presentation. 2012 (March 9). Chen, C, Roccaro, G, and Simmons, L. "Out of

Season: A Woman Presenting in December with Myalgias and Marked Leukopenia.”  
Society of General Internal Medicine New England Regional Conference, Portland, ME

- 2013-2014 Ramone Williams / Harvard Medical Student  
Supervised student’s formulation and submission of clinical vignette ultimately accepted as an oral presentation. 2014 (March 7).
- 2013-2014 William Hwang / Harvard Medical Student  
Supervised student’s formulation and submission of clinical vignette ultimately accepted as an oral presentation. 2014 (March 7).

### **Graduate degree trainees**

- 2011 Tomi Jun / Harvard-MIT Health Sciences and Technology Graduate Student  
In 2011 I advised Tomi on a research project on delivery of video decision aids in the office setting in his graduate seminar “Variation and Uncertainty in Medicine” Seminar on Health Care Systems Innovation.

### **Formal Teaching of Peers (e.g., CME and other continuing education courses)**

#### **Local**

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| 2011 (Oct 12)  | Ambulatory Preceptor Retreat for Massachusetts General Hospital Internal Medicine Residency, “Giving Feedback”   | 90 minute session for 40 faculty resident preceptors                               |
| 2012 (Oct 16)  | Ambulatory Preceptor Retreat for Massachusetts General Hospital Internal Medicine Residency, “Tools and Techniques for Teaching Residents in Shared Decision Making” | 90 minute session for 40 faculty resident preceptors                               |
| 2014 (Jun 20)  | Invited Speaker: “Implementing Shared Decision Making in Primary Care.” National Health Service Fast Track Executive Program, Harvard School of Public Health        | 90 minute session for 60 British NHS physicians                                    |
| 2014 (Sep 17)  | Invited Panelist: “Supporting Longitudinal Learning.” Primary Care Clerkship Faculty Retreat, Harvard Medical School.  | 60 minute session for 50 primary care faculty preceptors                           |
| 2014 (Sept 26) | Invited Speaker: “Teaching and Learning in the Ambulatory Setting: Organization and Evaluation.” Partners Healthcare International.                                  | 90 minute session for 16 visiting faculty from Tokyo Medical and Dental University |

2014 (Nov 21)	Invited Speaker: “Setting Goals with Our Patients: Using Shared Decision Making in Diabetes Care.” Diabetes Care Collaborative Meeting. Massachusetts General Hospital.	90 minute workshop for physicians, nurses, and medical assistants in primary care practice
2017 (Mar 15)	Invited Speaker: “Uncharted Territory: Navigating Politics, Wellness and Teaching in the Clinic”: Practice of Medicine Foundational Continuity Clinic	90 minute panel presentation for faculty development session for preceptors

### **Regional**

2010 – 2011	Shared Decision Making in Primary Care Primary Care Practices of Massachusetts General Hospital (CME course sponsored by Tufts University)	Twelve 1-hour sessions Boston
2016 (Mar 12)	Effective Teaching in Outpatient Settings New England Region Society of General Internal Medicine Teaching Skills Retreat for Clinician Educators	2 hour session New Haven, CT

### **Local Invited Presentations**

2008 (Jun 6)	Training the Primary Care Specialist / General Internal Medicine Unit Rounds Department of Medicine, Massachusetts General Hospital	
2009 (Oct 29)	Invited Speaker: Internal Medicine Career Lunch for 1 <sup>st</sup> and 2 <sup>nd</sup> year medical students, Faculty Mentorship Series, Harvard Medical School	
2010 (Oct 18)	Invited Speaker: The Pulse of Primary Care / Celebration of 10 <sup>th</sup> Anniversary of John D. Stoeckle Center for Primary Care Innovation	
2010 (Oct 20)	Invited Speaker: Primary Care Careers Dinner, Family Medicine Interest Group, Harvard Medical School	
2010 (Nov 17)	Improving Decision Quality and Supporting Shared Decision Making at Massachusetts General Hospital / Center for Child and Adolescent Health Policy Seminar. Department of Pediatrics, Massachusetts General Hospital	
2011 (Feb 10)	Shared Decision Making: Implications for Policy and Practice / Grand Rounds Department of Medicine, Massachusetts General Hospital	
2011 (Feb 16)	Invited Speaker: Clinician Educator Careers Dinner, 4 <sup>th</sup> year medical students, Harvard Medical School	
2011 (April 1)	Promoting Use of Shared Decision Making in Primary Care Practice / General Medicine Division Rounds, Department of Medicine, Massachusetts General Hospital	
2011 (May 20)	Invited Speaker: Internal Medicine Residency Career Retreat, Massachusetts General Hospital, Clinician Educator Panel	
2011 (Jun 24)	Discussant. “A 54-year-old Man with Diarrhea, Vomiting, and Weight Loss.” <i>New England Journal of Medicine</i> Clinicopathologic Case Conference. Department of Medicine, Massachusetts General Hospital.	
2012 (May 7)	Invited Speaker: Internal Medicine Residency Career Retreat, Massachusetts General Hospital, Clinician Educator Panel.	
2013 (Jan 4)	<i>Help for Anxiety: Treatments That Work</i> : The Making of a Movie and Video Decision Aids in Practice. General Medicine Division Rounds, Department of Medicine, Massachusetts General Hospital.	

2013 (Jan 16)	Shared Decision Making in Chronic Condition Management: Improving Communication Skills and Professionalism for Internal Medicine Residents. Interhospital Collaborative Conference on Medical Education, Harvard Medical School.
2013 (Nov 13)	Invited Speaker. Shared Decision Making in the Patient-Centered Medical Home. Medical Grand Rounds, Melrose-Wakefield Hospital, Melrose, MA.
2013 (Nov 22)	Discussant. "A 59-year-old Man with Anemia, Dysgeusia, and Abdominal Pain." <i>New England Journal of Medicine</i> Clinicopathologic Case Conference. Department of Medicine, Massachusetts General Hospital.
2014 (Apr 5)	Invited Speaker: Internal Medicine Residency Career Retreat, Massachusetts General Hospital, Clinician Educator Panel.
2014 (May 30)	Invited Speaker: "Getting from Point A to Point B: Referrals from the Patient Perspective." Ambulatory Morbidity and Mortality Rounds, Massachusetts General Hospital.
2014 (May 30)	Discussant. "An 87-year-old Man with Sore Throat, Hoarseness, Fatigue, and Dyspnea." <i>New England Journal of Medicine</i> Clinicopathologic Case Conference. Department of Medicine, Massachusetts General Hospital.
2014 (Aug 1)	Invited Speaker: Careers in Medical Education, Resident as Teacher Elective, Massachusetts General Hospital Internal Medicine Residency Program.
2014 (Sep 17)	Invited Panelist: "Supporting Longitudinal Learning." Primary Care Clerkship Faculty Retreat, Harvard Medical School.
2015 (Jan 9)	Invited Speaker: "Hearts and Minds: Shared Decision Making for Patients with Stable Angina." Frontline Case Conference, Division of General Internal Medicine, Massachusetts General Hospital.
2017 (Sep 11)	Invited Speaker: "Shared Decision Making: A Pathway to Better Outcomes." Hospital Grand Rounds Series. Cooley Dickinson Hospital, Northampton, MA.

## **Report of Regional, National, and International Invited Teaching and Presentations**

**Those presentations below sponsored by outside entities are so noted and the sponsor(s) is (are) identified.**

### **Invited Presentations and Courses**

#### **Regional**

2011 (Mar 4)	Ambulatory Internal Medicine Education: Current Best Practices in Medical Student Training and Teaching Faculty Recruitment / Workshop
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2011 (July 21)	Society of General Internal Medicine New England Regional Conference, Boston, MA Shared Decision Making: A Closer Look. Presentation / Panel Discussion. Women's Business League Boston Business Mission Tour. (Health Dialog). Boston, MA
2011 (Aug 29)	Promoting Shared Decision Making at Mass General Hospital / Presentation Summer Institute for Informed Patient Choice, Center for Informed Choice at the Dartmouth Institute for Health Policy and Clinical Practice, Lebanon, NH
2011 (Sep 22)	Shared Decision Making: Implementation in Primary Care Practices / Presentation MaineHealth Practice Improvement Series Meeting. Portland, ME
2012 (Jan 24)	Shared Decision Making Education and Training: The Massachusetts General Hospital Experience / Presentation Foundation for Informed Medical Decision Making Annual Medical Editors Meeting, Boston, MA.
2012 (Mar 8)	Shared Decision Making: Implementation in Primary Care Practice / Presentation. Alternative Quality Contract Forum(Blue Cross Blue Shield of Massachusetts), Waltham, MA
2012 (Oct 9)	Shared Decision Making: Implications for Policy and Practice / Presentation. Boston University School of Medicine Institute for Healthcare Improvement Open School Chapter, Boston, MA.
2013 (Mar 13)	Designing Primary Care that is Patient Centered and Relationally Coordinated / Presentation. Relational Coordination Research Collaborative Webinar Series, Brandeis University, Waltham, MA.
2013 (Oct 7)	The Patient Experience: Effect of Student Involvement in Traditional and Innovative Models / Presentation. Harvard Medical School Center for Primary Care Innovations Conference, Boston, MA.

#### **National**

2009 (May 15)	The ABCs of HPV: The Use of Human Papilloma Virus Vaccination and Testing in Clinical Practice for Clinicians and Resident Educators / Workshop Society of General Internal Medicine National Conference, Miami, FL
2010 (Oct 16)	Recruiting and Retaining Educators for Ambulatory Care Teaching / Workshop Clerkship Directors in Internal Medicine National Conference, San Antonio, TX
2011 (Apr 29)	Implementing Shared Decision-Making in the Physician Practice / Presentation Group Practice Improvement Network National Conference, San Diego, CA
2011 (May 26)	Facilitating Shared Decision Making in Primary Care and Specialty Practices / Presentation / Workshop Annual National Patient Safety Forum Congress, Washington, DC
2012 (Sep 20)	Creating the Infrastructure to Successfully Adopt a Shared Decision Making Process / Panel Moderator World Congress Leadership Summit on Shared Decision Making. (World Congress). Newton, MA.
2013 (Apr 25)	Shared Decision Making Symposium: State of the Science: Shared Decision Making in Primary Care Practice / Presentation. Society of General Internal Medicine National Conference, Denver, CO.
2013 (Apr 27)	Tools and Techniques for Resident Training in Shared Decision Making. Workshop Leader. Society of General Internal Medicine National Conference, Denver, CO.
2013 (May 23)	Shared Decision Making in the Real World: Success and Challenges / Presentation. Aligning Incentives for Patient Engagement: Enabling Widespread Implementation of

	Shared Decision Making, Sponsored by Informed Medical Decisions Foundation and Gordon and Betty Moore Foundation, Washington, D.C.
2013 (Sep 20)	Case Study: Shared Decision Making in the Patient Centered Medical Home / Presentation. World Congress Leadership Summit on Shared Decision Making. (World Congress). Boston, MA.
2013 (Oct 3)	The Milestones are Coming: How Do They Apply to Undergraduate Medical Education in Internal Medicine? / Workshop Leader. Clerkship Directors in Internal Medicine Conference, Alliance of Academic Internal Medicine National Conference, New Orleans, LA.
2014 (Apr 24)	Shared Decision Making: Building the Foundation of the Patient-Centered Medical Home / Workshop Leader. Society of General Internal Medicine National Conference, San Diego, CA.
2014 (May 19)	Improving Decisions at Massachusetts General Hospital / Invited Speaker. Cleveland Clinic Patient Experience Summit. Cleveland, OH.
2014 (Jun 14)	Shared Decision Making in Diabetes Care / Invited Speaker. American Diabetes Association Scientific Sessions, San Francisco, CA.
2014 (Sep 12)	Best Practices in Office Based Teaching / Workshop Leader. Workshop Leader. Clerkship Directors in Internal Medicine Conference, Alliance of Academic Internal Medicine National Conference, Washington, D.C.
2015 (Apr 23)	Shared Decision Making in Women's Health / Workshop Leader. Society of General Internal Medicine National Conference, Toronto, CA.
2015 (May 27)	Shared Decision Making in Primary Care: Best Practices and Tips for Success / Webinar. Shared Decision Making Enrichment Session. Comprehensive Primary Care National Learning Network, Center for Medicare and Medicaid Innovation.
2015 (July 15)	Implementation of Shared Decision Making in Practice / Webinar. Agency for Healthcare Research and Quality (AHRQ) SHARE Approach Workshop.
2016 (Apr 13)	Decision Aids / Webinar. Agency for Healthcare Research and Quality (AHRQ) SHARE Approach Peer Network.
2016 (Oct 20)	Shared Decision Making: A Path to High-Value Care. CTC-Rhode Island Annual Learning Collaborative, Advancing Primary Care: Practicing with Value. Warwick, Rhode Island.
2017 (Apr 20)	Dialing Back: Shared Decision Making in Cancer Screening Decisions for Older Adults / Workshop Leader. Society of General Internal Medicine National Conference, Washington, DC.
2017 (May 6)	Shared Decision Making in Clinical Practice / Workshop. Lown Institute Conference. Boston, MA.
2017 (June 16)	Patient Engagement in Chronic Condition Management / Invited Speaker. Health System Symposium, Georgia Department of Public Health, Macon, GA.



**International**

- 2011 (Jun) The Impact of Organizational Culture on the Implementation of Shared Decision Making Symposium  
International Shared Decision Making Conference, Maastricht, The Netherlands

**Report of Clinical Activities and Innovations****Current Licensure and Certification**

- 2007 Massachusetts Medical License  
2008 American Board of Internal Medicine (ABIM) Certification

**Practice Activities**

- |                |  |  |  |
|----------------|--|--|--|
| 2007 -         | Continuity practice in internal medicine | Internal Medicine Associates, Massachusetts General Hospital | 5 clinic sessions/week<br>7 hours inpatient hospital work/week 50 weeks/year |
| 2007 -<br>2012 | Urgent care internal medicine            | Medical Walk-in Clinic, Massachusetts General Hospital       | Six 8-hour sessions/year   |
| 2007 –         | Inpatient teaching service               | Bigelow Medical Service, Massachusetts General Hospital      | 4 weeks per year   |
| 2018 -         | Medical evaluations for asylum seekers   | MGH Asylum Clinic  | 4 hours/month  |

**Report of Education of Patients and Service to the Community****Activities**

- 2011 (Feb 23) National Job Shadow Day Host, Massachusetts General Hospital
- 2011 (Jun 26) 7NBC/CW56 Partners HealthCare Health and Fitness Expo. “Ask a Doc” Booth. Boston, MA
- 2011 (Sep 28) Invited Speaker: “Sleeping Better: Help for Long-Term Insomnia.” MGH Charlestown HealthCare Center. Facilitated group viewing of video on insomnia for patients and clinicians.
- 2016 (Apr 11) Science Club for Girls, Northeastern Campus Chapter, Career Panel. Northeastern University, Boston, MA.
- 2017 (Oct 4) MGH Fund Annual Lecture, Massachusetts General Hospital. “Detecting Cancer Early: What to Know and What to Ask Your Doctor.” Panel for MGH patients.

## Educational Material for Patients and the Lay Community

- |                  |  |   |
|------------------|--|---|
| 2010<br>(Aug 6)  | Carmichael, Mary. Consultant<br>DNA Dilemma:<br>One reporter's<br>weeklong journey<br>to decide if she'll<br>take an at-home<br>genetic test.<br>Newsweek.com. | <a href="http://www.newsweek.com/2010/08/06/dna-dilemma-day-five-time-to-decide.html">http://www.newsweek.com/2010/08/06/dna-dilemma-day-five-time-to-decide.html</a>   |
| 2012<br>(Jul 23) | Kotz, Deborah.<br>Reconsidering the<br>PSA prostate<br>cancer test.  | <a href="http://articles.boston.com/2012-07-23/health-wellness/32788949_1_high-psa-levels-prostate-cancer-psa-test">http://articles.boston.com/2012-07-23/health-wellness/32788949_1_high-psa-levels-prostate-cancer-psa-test</a>                                 |
| 2014<br>(Jul 24) | Siegel, Robert.<br>National Public<br>Radio, All Things<br>Considered. For<br>better treatment,<br>doctors and patients<br>share the decisions.                | <a href="http://www.npr.org/blogs/health/2014/07/21/333719559/for-better-treatment-doctors-and-patients-share-the-decisions?live=1">http://www.npr.org/blogs/health/2014/07/21/333719559/for-better-treatment-doctors-and-patients-share-the-decisions?live=1</a> |

## Report of Scholarship Publications

### **Peer-Reviewed Publications in print or other media**

1. Nickerson N, Linder J, Friou D, Gensheimer K, Ijaz K, Dale H, **Simmons L**, and Gammino V. Public Health Dispatch: Tuberculosis Outbreak in a Homeless Population, Portland, Maine, 2002-2003. *MMWR Weekly* December 5, 2003; 52(48); 1184-1185.
2. **Simmons, LH**, Guimaraes, A, and Zukerberg, L. Case Records of the Massachusetts General Hospital: A 54-year-old Man with Recurrent Diarrhea. *New Eng Journal of Medicine*. 2013;368:757-65.
3. Friedman, LS, **Simmons, LH**, Goldman RH, and Sohani, AR. "A 59-year-old Man with Anemia, Abdominal Pain, Anemia, and Abnormal Liver Function." *New Eng Journal of Medicine*. 2014; 370:1542-50.

4. Iyasere CA, **Simmons LH**, Fintelmann FJ, and Dighe AS. "An 87-year-old Man with Sore Throat, Hoarseness, Fatigue, and Dyspnea." *New Eng Journal of Medicine*. 2014; 371:2321-2327.
5. **Simmons LH**, Iyasere CA, Hamilton KL. Case 38-2014: A man with sore throat, hoarseness, fatigue, and dyspnea. *New Eng Journal of Medicine*. 2015 Mar 5; 372(10):982.
6. Alexandraki I, Pincavage AT, Glod S, Liston B, Palacio C, DeWaay D, Chheda SG, Van Wagoner NJ, LaRochelle JS, Burger AP, Shaheen A, **Simmons L**, Fagan MJ, Leizman DS, Wayne JT, Levine DL, Szauter K, Chretien KC. Journal watch from ACE (Alliance for Clinical Education): annual review of medical education articles in internal medicine journals, 2012-2013. *Teach Learn Med*. 2014; 26(4):438-43.
7. Barry MJ, Wexler RM, Brackett CD, Sepucha KR, **Simmons LH**, Gerstein BS, Stringfellow VL, Fowler FJ. Responses to a Decision Aid on Prostate Cancer Screening in Primary Care Practices. *Am J Prev Med*. 2015 Oct; 49(4):520-5.
8. Wexler RM, Gerstein BS, Brackett C, Fagnan LJ, Fairfield KM, Frosch DL, Lewis CL, Morrissey L, **Simmons LH**, Swieskowski D, Chang Y, Fowler FJ, Barry MJ. Patient Responses to Decision Aids in the United States. *The International Journal of Person Centered Medicine*. 2015; 5(3):105-11.
9. **Simmons LH**, Leavitt L, Ray A, Fosburgh B, Sepucha K. Shared Decision Making in Common Chronic Conditions: Impact of a Training Workshop to Improve Internal Medicine Residents' Skills. *Teach Learn Med*. 2016. 28:202-9.
10. Sepucha KR, **Simmons LH**, Barry MJ, Edgman-Levitan S, Licurse A, Chaguturu SK. Ten years, Forty Decision Aids, and Thousands of Patient Uses: Shared Decision Making at Massachusetts General Hospital. *Health Affairs*. 2016. 35: 630-36.
11. Gora MJ, **Simmons LH**, Queneherve L, et al. Tethered capsule endomicroscopy: from bench to bedside at a primary care practice. *J Biomedical Optics*. 2016. 21.
12. Fazio SB, Demasi M, Farren E, Frankl S, Gottlieb B, Hoy J, Johnson A, Kasper J, Lee P, McCarthy C, Miller K, Morris J, O'Hare K, Rosales R, **Simmons L**, Smith B, Treadway K, Goodell K, Ogur B. Blueprint for an Undergraduate Primary Care Curriculum. *Academic Medicine*. 2016.
13. **Simmons LH**, Goldstein AJ, Boruta DM, Stall JN. A 30-year-old woman with severe lower abdominal pain and chills. *N Engl J Med*. 2016: 375: 1672-81.

#### Non-peer reviewed scientific or medical publications/materials in print or other media

##### **Reviews, chapters, monographs, and editorials**

1. **Simmons, LH**, Mannstadt M, and Bringhurst FR. "Endocrinology," chapter in *Pocket Medicine*, (2007) edited by Sabatine; Lippincott, Williams, and Wilkins. Author.
2. Gruman J, Jeffress D, Edgman-Levitan S, **Simmons L**, and Kormos, W. *Creating a Patient Guide for a Clinic or Medical Practice*. Center for Advancing Health, 2010.
3. Gruman J, Jeffress D, Edgman-Levitan S, **Simmons L**, and Kormos, W. *Supporting Patient Engagement in the Patient-Centered Medical Home*. Center for Advancing Health, 2010.

4. **Simmons, LH**, and Sepucha, KR. Resources for Shared Decision Making, SGIM Forum 2012; 35(5): 10, 13.
5. **Simmons, L**, and Sepucha, K. Orientation and education: Steps needed to get clinicians to order patient decision support, Are we there yet? Case studies of implementing decision support for patients, The Dartmouth Institute: Hanover, NH. 2013.
6. Schwanke, S, and **Simmons, L**. "Breast Disease." Kiefer MM and Chong CR, eds. Pocket Primary Care: A Massachusetts General Hospital Handbook. Philadelphia, PA: Lippincott Williams & Wilkins; 2014.
7. Lee, A, and **Simmons, L**. "Dysmenorrhea." Kiefer MM and Chong CR, eds. Pocket Primary Care: A Massachusetts General Hospital Handbook. Philadelphia, PA: Lippincott Williams & Wilkins; 2014.
8. Eicken, M, and **Simmons, L**. "Abnormal Uterine Bleeding." Kiefer MM and Chong CR, eds. Pocket Primary Care: A Massachusetts General Hospital Handbook. Philadelphia, PA: Lippincott Williams & Wilkins; 2014.
9. **Simmons, L**. "Breast Cancer Screening." Mulley, AM, and Goroll, AG, eds. Primary Care Medicine. Philadelphia, PA: Lippincott Williams & Wilkins; 2014 (in press.)
10. **Simmons, L.**, Sepucha, K. Shared Decision Making: Decision Aid Tools to Build a Patient-Centered Medical Home. SGIM Forum 2014: 37(6): 5, 12.
11. **Simmons, LH**, and Trowbridge R. "Peripheral Vascular Disease." Chapter in Internal Medicine Essentials, American College of Physicians; 2014.
12. Barry MJ, **Simmons LH**. Prevention of Prostate Cancer Morbidity and Mortality: Primary Prevention and Early Detection. Med Clin North Am. 2017 Jul; 101(4):787-806.

### **Clinical Guidelines and Reports**

1. **Simmons L** and Sepucha K. Choice Report: Hypertension Treatment Options. An office consultation tool to facilitate shared decision making. Primary Care Office InSite, Massachusetts General Hospital Intranet, 2013.
2. **Simmons L** and Sepucha K. Choice Report: Depression Treatment Options. An office consultation tool to facilitate shared decision making. Primary Care Office InSite, Massachusetts General Hospital Intranet, 2013.
3. **Simmons L** and Sepucha K. Choice Report: Hyperlipidemia Treatment Options. An office consultation tool to facilitate shared decision making. Primary Care Office InSite, Massachusetts General Hospital Intranet, 2013.
4. **Simmons L** and Sepucha K. Choice Report: Diabetes Treatment Options. An office consultation tool to facilitate shared decision making. Primary Care Office InSite, Massachusetts General Hospital Intranet, 2013.

### **Abstracts, Poster Presentations and Exhibits Presented at Professional Meetings**

1. 2011 (May 6). Simmons L, Leavitt L, Greipp C, and Sepucha, K. From Skeptics to Users: Educating Physicians in Shared Decision Making and Increasing Use of Decision Aids. Society of General Internal Medicine National Conference, Phoenix, AZ. Poster Presentation.
2. 2011 (Oct 13). Simmons L, Leavitt L, Greipp C, and Sepucha, K. Shared Decision Making Initiative in Primary Care at Massachusetts General Hospital. Harvard Medical School Center for Primary Care Innovations Conference, Boston, MA. Exhibit.
3. 2012 (Mar 9). Simmons L, Leavitt L, Greipp C, and Sepucha, K. A Survey of Primary Care Clinicians on Use of Decision Aids and Confidence in Shared Decision Making Skills / Abstract Presentation. Society of General Internal Medicine New England Regional Conference. Portland, ME
4. 2012 (May 10). Simmons L, Leavitt L, Greipp C, and Sepucha, K. A Survey of Primary Care Clinicians on Use of Decision Aids and Confidence in Shared Decision Making Skills / Poster Presentation. Society of General Internal Medicine National Conference. Orlando, FL.
5. 2012 (Oct 11). Sepucha K, Simmons L, and Leavitt L. Promoting Shared Decision Making in Clinical Care at Massachusetts General Hospital / Poster Presentation. Clinical Research Day, Massachusetts General Hospital, Boston, MA.
6. 2012 (Oct 23). Simmons L, Sepucha K, and Leavitt L. An Educational Program in Shared Decision Making in Primary Care Practice for Internal Medicine Residents / Poster Presentation. Medical Education Day, Harvard Medical School, Boston, MA.
7. 2013 (Apr 25). Simmons L, Sepucha K, and Leavitt L. Letting patients decide: A novel strategy for increasing use of patient decision aids in primary care / Abstract Presentation. Society of General Internal Medicine National Conference, Denver, CO.
8. 2013 (Jun 17). Simmons L, Sepucha K, and Leavitt L. Letting patients decide: A novel strategy for increasing use of patient decision aids in primary care / Oral presentation. International Shared Decision Making Conference, Lima, Peru.
9. 2013 (Jun 18). Simmons L, Sepucha K, and Leavitt L. A package deal: Supplementing referrals to orthopedic specialists with video decision aids / Poster Presentation. International Shared Decision Making Conference, Lima, Peru.
10. 2014 (Mar 7). Leavitt L, Simmons L, and Sepucha K. Shared decision making in chronic condition management: Improving communication skills and professionalism for internal medicine residents / Oral presentation. Society of General Internal Medicine Regional Conference, Boston, MA.
11. 2014 (Apr 25). Simmons L, Feibelman S, Leavitt L, and Sepucha K. Use of a patient decision aid in routine care: what impact does it have on decision making about prostate cancer screening? Society of General Internal Medicine National Conference, San Diego, CA.
12. 2014 (Apr 24). Simmons L, Leavitt L, and Sepucha K. Shared Decision Making in Chronic Conditions: A Curriculum in Using Decision Aids for Internal Medicine Residents. Society of General Internal Medicine National Conference, San Diego, CA.
13. 2014 (Oct 21). Sepucha K, Feibelman S, Leavitt L, and Simmons L. Use of patient decision aids in routine care: what impact does it have on decision making about prostate cancer screening? / Poster Presentation. Society of Medical Decision Making National Conference, Miami, FL.
14. 2015 (Apr 24). Evaluation of a patient decision aid for acute low back pain / Poster Presentation. Society of General Internal Medicine National Conference, Toronto, CA.

15. 2017 (Jul 3). Skills training for shared decision making: a randomized pilot study / Oral presentation. International Shared Decision Making Conference, Lyon, France.

## **Narrative Report**

I am a general internist who specializes in the primary care of adult patients. After completing my training in internal medicine at Massachusetts General Hospital, I joined the faculty at MGH and HMS, where I provide clinical care, supervise trainees, and conduct research on shared decision making to enhance our knowledge and the quality of patient care.

### **Area of Excellence: Teaching and Education**

I have been actively involved in teaching and supervision of medical students and residents since I joined the MGH/HMS faculty. In 2008 I became associate director of the Core-I Medicine clerkship in the MGH Principal Clinical Experience, and in 2014 I became the clerkship director of this course. In this role I supervise 56 students per year, give a weekly lecture in core ambulatory medicine topics, and oversee faculty development for preceptors in ambulatory medicine. In 2012 I assumed the role of Chair of the Core-I Medicine Clerkship Committee at HMS, and serve on the HMS Student Assessment Committee and the Curriculum Committee. With my colleagues at HMS, I have produced workshops on office-based teaching that we presented regionally and nationally at the Alliance for Academic Internal Medicine and Society of General Internal Medicine conferences. I have recently completed a term as the President of the Society of General Internal Medicine, New England Region.

In my role as a clinician-educator in my internal medicine practice, I supervise residents and students on a longitudinal basis. Since 2008, I have served as a longitudinal clinic preceptor for 14 internal medicine residents and 12 medical students, and have mentored many students and residents planning general medicine careers. I regularly participate in the MGH internal medicine residency curriculum as a lecturer and case discussant. My teaching efforts have been recognized with the Charles McCabe Faculty Prize for Excellence in Teaching from Harvard Medical School and a Clinician Educator Award from the New England Region Society of General Internal Medicine.

### **Supporting Area: Clinical expertise and Innovation**

My clinical interests and expertise revolve around the practice of adult primary care medicine and the implementation of shared decision making in clinical care. Since 2008 I have been actively involved with clinical work and I provide primary care and hospital care for a panel of 1100 adults in the Internal Medicine Associates practice. I receive referrals from colleagues locally and regionally to provide comprehensive and longitudinal internal medicine care.

Since 2008, I have combined my clinical interests with my work at the MGH Health Decision Sciences Center. I am the medical director of the Center, where we study the implementation of shared decision making practices in primary care and the use of decision aids for common conditions. With my colleagues at the Center I have developed a workshop for internal medicine residents and delivered a CME-accredited course in shared decision making skills to primary care internists at MGH. I administer a program for video decision aid distribution that currently provides decision aids to 50 patients per week. I have disseminated our team's findings regionally and nationally at practice improvement conferences as well as to colleagues nationally and internationally in the field of shared decision making.

### **Supporting Area: Administration and Institutional Service**

Since joining the faculty I have participated in several major administrative committees at MGH and at HMS, including serving on the MGPO Managed Care and Contracting Committee and as the chair of the HMS Medicine Clerkship Committee. I am also actively involved in the education of medical

students and residents about careers in general internal medicine through a variety of mentoring programs and residency retreats.

### **Summary**

Since my appointment in 2008 as an instructor at HMS I have endeavored to provide excellent clinical care, administrative oversight of a clinical program in shared decision making, and teaching of students and residents. Through my lecturing (at a local, regional, and national level), my research, and my involvement with professional societies (Society of General Internal Medicine, Clerkship Directors in Internal Medicine) I have sought to improve the primary care of adults, train students and residents in internal medicine, and implement shared decision making in routine practice.